A NEW ERA for Providence
PROVIDENCE

refers to the divine hand of God in our lives, and the lives of those around us.

Providence Hospital has been healing mind, body, and spirit within the community since 1861, when the Daughters of Charity established the organization with a mission to provide quality health care to all, especially those who are struggling.

As the only faith-based community hospital in Washington, D.C., and the oldest continually-operating hospital in the region, we are inspired by the spirit of the Daughters to continue the legacy of Providence — compassionate care delivered in an atmosphere of service, reverence, integrity, wisdom, creativity, and dedication.

As we look to a bright future, we celebrate our many successes over the past year and herald *A New Era of Providence* — the ongoing transformation of our campus, the revitalization of the neighborhoods around Providence, and the vision we continue to realize for our campus and our community to make a positive impact on the lives of generations yet to come.
It is no exaggeration to say that we are entering a new era at Providence. Just as the community of Brookland is changing around us, revitalizing and sparking new growth and optimism, so too is Providence in the midst of transformative change. From our new MRI Center delivering cutting edge diagnostic services, to our new Pope Francis Emergency Care Center (ECC), which is the fastest growing emergency care facility in Washington, D.C., we are at the forefront of positive change. I am proud to lead this organization as we renew our mission and our values, embracing a bright future together.

You need only walk through the new Pope Francis ECC to see and feel the transformation of Providence — as our campus is revitalized to meet the needs of our growing community. In keeping with our mission of providing spiritually-centered health care to all, particularly those who struggle, Providence last year provided $19.8 million for care of the poor. I am proud to be a part of this proud tradition of clinical excellence, and community service, and I look forward to the years of growth and development yet to come.
Cover photos from left to right:
Providence caregivers volunteer at our first Medical Mission at Home.
Providence Health Foundation board members, Anthony Cancelosi and Montez Anderson, finish their day-long “internship” in the highly regarded Providence Doctor for a Day program.
NICU nurse, Brenda Chandler, cares for one of Providence’s tiniest patients.
Providence Health System, Providence Health Foundation, and Ascension leadership were joined this fall by D.C. Mayor Muriel Bowser, Cardinal Donald Wuerl, Archbishop of Washington, and philanthropist Judi Teske to officially dedicate the Emergency Care Center to honor His Holiness Pope Francis. Cardinal Wuerl was pleased to express how Pope Francis' message of service is exemplified through Providence's mission.

The occasion also unveiled the new entrance dedicated to Judi Teske, Providence Health Foundation board member, as well as former Foundation executive, and her late husband Richard, in recognition of their gift to the hospital, which is the largest one made by a living donor.

“Our Holy Father reminds us all of the need to walk with others, to be open and respectful to all, especially those in need,” said Amy E. Freeman, president and CEO of Providence. “Isn’t that what the Daughters (of Charity) have done here at Providence since the beginning?”

Above: Senior Honors Choir, Elizabeth Seton High School
Top, left to right: Dr. William Strudwick, Steve Strazzella, Amy E. Freeman, Mayor Muriel Bowser, Cardinal Donald Wuerl, Judi Teske, and Beth L. Veihmeyer.
Cardinal Wuerl also spoke of the legacy of Providence in helping those in need. “The Pope Francis Emergency Care Center stands as a symbol to all in our city that Providence Health System truly walks with Francis: through its dedication to mercy, service to all, and quality care for our brothers and sisters in need,” he said.

The event kicked off the first-ever all Providence social media campaign, “Photos with the Pope.” Associates and physicians, as well as patients and families, were invited to “Walk with Francis” to commemorate his historic United States visit in September by taking their picture with cardboard Pope Francis likenesses throughout the hospital, and sharing on Facebook, Twitter, or Instagram.

Since its opening in 2014, the newly expanded and enhanced ECC has become one of the busiest in Washington, D.C. In June 2015, the Pope Francis ECC recorded more than 4,300 visits, which represents a nearly 25 percent increase over the same period in the previous year.

“We have transformed our Emergency Care Center into a world-class facility,” said Dr. William Strudwick, medical director of the ECC. “It is fitting that we have chosen to dedicate this facility to a transformational leader who embodies the Providence mission in his own teachings, around the world.”

“The Pope’s message and the Providence mission is one and the same, especially as that mission is lived out every day and night in our Emergency Care Center.”

– Amy Freeman, President and CEO
Providence would like to thank the generous donors honored throughout the Pope Francis ECC with commemorative plaques, including:

- **Richard and Judi Teske**
- Gloria Bohan
- The Bozzuto Group
- Michael and Joan Conley
- Amy E. Freeman
- Friends of Providence and the Daughters of Charity
- Christina and Steve Strazzella
- Martha Keller Tuohy and Mark Tuohy
Richard & Judi Teske worked throughout their lives for the advancement of healthcare on a national, state, and local level — and their generous gift is a powerful testament to their enduring dedication to Providence and its mission and to the spirit of the Daughters of Charity.

Judi Teske has dedicated more than 30 years of service to Providence as a Foundation executive, Foundation board chair, and hospital board member among other volunteer leadership positions. Throughout her professional career, Judi supported the advancement of health care nationally in the U.S. Department of Health and Human Services and at global biotechnology firm Amgen, Inc. She worked to support Catholic values as assistant director of the National Committee for a Human Life Amendment, and served as a congressional liaison for the Catholic Health Association in their fight to decrease infant mortality rates.

Richard Teske was a renaissance man with well-developed interests in civics, architecture, international relations, history, philosophy, and classic cars. A leader in politics and public policy, he was at the forefront of crafting public health policy during the HIV/AIDS epidemic in the 1980s and was instrumental in Medicare & Medicaid reform in later years. Richard passed away in August 2014.

“The new Pope Francis Emergency Care Center is a huge accomplishment and milestone not only for Providence — but for patients, families, and the community as well. I am humbled and proud to be part of it, and I know that Richard felt the same way about our support for Providence.” Judi Teske
Since its opening in 2013, the cutting edge Providence MRI Center has served thousands of patients with advanced imaging technology for improved diagnostics — including the only “open MRI” available in a Washington, D.C. hospital.

The open MRI has a completely open (bore-less) architecture with high-field strength for high quality images. Traditional MRI’s are done in a closed, circular tube where patients are required to lie still for a long period surrounded by a loud, pulsating vibration.

The new MRI Center offers the community cutting edge technology in a convenient, familiar — one of the many ways that Providence is meeting the needs of those in our care, now and in the future.

“An MRI can cause anxiety for people who don’t like closed spaces, or larger patients who may be very uncomfortable. With our machine there is open space on both sides, which makes a big difference — as well as headphones with music and eye coverings, to make it a more pleasant experience.”

Gina Peel, Director of Medical Imaging at Providence
Providence is poised to take a leading role regionally in women’s health with the appointment of our first female radiologist specializing in breast imaging, and the introduction of three-dimensional (3D) mammography technology later this year. Along with the digital mammography services, which have been offered since the spring, these enhancements will allow us to better serve the community’s health needs as well as those of our own associates and their families.

Dr. Jacqueline Powell, who joined the Providence radiology team this summer, is most recently from The Ohio State University Medical Center, where she completed her fellowship training in Breast Imaging at the Department of Radiology. She has a particular interest in breast interventions and follow-up using the latest in cutting edge technology — including 3D mammography and screening MRI for high risk patients.

Providence will this year become the first community hospital in Washington, D.C., and one of only a handful of hospitals in the region, to offer 3D mammography, also called breast tomosynthesis. This highly advanced diagnostic technique allows doctors to examine breast tissue one layer at a time, rendering deeper and more accurate readings to reduce false positives and increase early cancer detection.

“This is a great atmosphere because everyone is working together to enhance our services. There are exciting developments on the horizon for breast imaging at Providence.” Dr. Jacqueline Powell, radiologist
Providence Advances

BREASTFEEDING
for Infant and Mother Health

After more than three years of staff development and patient education, including participation in a national initiative to improve maternal and infant health practices, Providence has realized astonishing success in promoting breastfeeding as the healthy choice for mothers and infants.

Providence was one of only 90 hospitals nationwide to participate in an intensive 22-month learning collaborative as part of the National Initiative for Children’s Healthcare Quality’s (NICHQ) Best Fed Beginnings project. Supported by the U.S. Centers for Disease Control and Prevention, NICHQ is leading this national initiative to improve breastfeeding in regions where breastfeeding rates are the lowest.

To reinforce their leadership in this important issue, Providence is now in the final stages of an application process to receive a Baby-Friendly® designation, only awarded to four percent of hospitals nationwide. If Providence is selected, it will indicate the hospital has met the World Health Organization’s (WHO) and United Nations Children’s Fund’s (UNICEF) breastfeeding care standards, and practice the gold standard of infant feeding and mother/infant bonding.

Led by the Center for Perinatal Advocacy, the Providence team has implemented a series of measures over the past three years to support breastfeeding — including increased counseling and education for mothers and families, training on breastfeeding support with staff nurses, expansion of the lactation program, and assisting other hospitals and birthing facilities in the area to support this important health initiative.
The Providence Gala held in May, the night before Mother’s Day, to celebrate Healthy Mothers, Healthy Babies was a resounding success, as more than 500 attendees helped the Providence Health Foundation raise nearly $600,000 to benefit hospital programs and projects, including critical medical equipment for the Neonatal Intensive Care Unit (NICU) of Maternal and Infant Health (MIH) services.

Providence presented the Advocate Award to Mrs. Joan Bowser, MS, a retired licensed practical nurse and mother of Washington, D.C. Mayor Muriel Bowser. Mayor Bowser introduced her mother and joined Amy E. Freeman, Providence President and CEO, in presenting the award.

The Caregiver Award, which recognizes outstanding contributions by clinicians to Providence, was this year given to Drs. Arthur Macaraeg and Maria Ruiz, both of whom helped to establish the current MIH department and the NICU. The third Caregiver Award honoree was Debra Keith, Director of Nurse Midwifery Services and founder of the group prenatal care model, Centering Pregnancy™, in the Center for Life at Providence.

“The Gala was a big step forward in allowing us to further enhance our services for expectant mothers and infants, in line with our mission of service and healing.” Philip Mazzara, Foundation President and CEO
From nursing excellence to the longevity of its residents, the Carroll Manor Nursing and Rehabilitation Center is recognized as one of the best of its kind not only in the region, but nationally as well.

Carroll Manor has recently become the first in the Ascension national network to earn the prestigious American Health Care Association (AHCA)/National Center for Assisted Living (NCAL) National Quality Award – Bronze Commitment to Quality.

The AHCA/NCAL National Quality Award Program recognizes member skilled nursing care centers and assisted living communities for quality care and performance excellence, setting high standards for recognition based on the Baldrige Performance Excellence criteria. The program has three distinct levels; members must receive an award at each level to progress to the next.

Carroll Manor holds the distinction of being the nation’s first senior care facility to have licensed practical nurses (LPNs) who are board-certified in gerontology, and last year Carroll Manor became only the fourth long-term care organization in the nation to receive the prestigious “Pathway to Excellence in Long Term Care” award from the American Nursing Credentialing Center.

Carroll Manor is a state-of-the-art skilled nursing center providing short-term and long-term medical, nursing, and rehabilitation services. Medicare/Medicaid certified, the center has private and shared accommodations available for up to 252 residents. Carroll Manor serves the Providence and Ascension mission of helping those in need, especially the poor and vulnerable, with 85 percent of the residents receiving Medicaid.

In addition to its pioneering national credentials, Carroll Manor is also unique in the longevity of its residents, many of whom celebrate well past the century milestone. “Our average resident is over 85, and on any given day a dozen of our residents are over 100 years old,” said Sandri. In fact, in recent months two Carroll Manor residents celebrated their 109th birthdays, surrounded by family and Carroll Manor associates.

“We have a culture of quality, and a passion for learning. Our philosophy is that our residents are home here, and the atmosphere is a family one.”

Tina Sandri, CEO, Carroll Manor Nursing and Rehabilitation Center

“Cutting Edge of Senior Care”
Providence has been chosen by Ascension to be one of nine national pilot sites for an important new patient safety initiative called SmartMOVES, which supplies associates with convenient and inexpensive mobility aids and extensive training about safe patient mobility to reduce workplace injury and improve patient service.

SmartMOVES launched this summer hospital-wide, after an intensive two-day training “boot camp” in May to teach 24 facility champions and 28 super-users how to utilize the new equipment, which includes slide sheets, limb lifts, and transfer boards, to move the patient more easily in the bed and get them safely to where they need to go.

Providence has now trained direct patient care workers in six units on SmartMOVES techniques and equipment, and will continue training and follow-up for all direct care associates. In addition, Providence has circulated a survey to nurses and clinical associates to find out their challenges and suggestions about patient mobility and workplace safety.

“In one 8-hour shift, the average nurse will lift 1.8 tons of cumulative weight. That’s the weight of a car. We are trying to help all of our associates to learn how to do it more safely, which is better for them and for the patients as well.” Peter Mavrikos, RN, Program Manager of SmartMOVES
Providence was honored to be the first hospital in the region chosen by Ascension to pilot a Medical Mission at Home (MMAH) this summer, which delivered healthcare, social and support services to more than 190 people who might not otherwise have access to those services in a single day.

Hundreds of volunteers from Providence, community organizations, and Ascension provided comprehensive community health services at St. Elizabeth’s East R.I.S.E. Center, including:

- Health screenings and testing (e.g., blood pressure, cholesterol etc.)
- Medical care
- Dental care
- Foot care and foot washing
- Behavioral health support
- Spiritual counseling & prayer
More than 250 people volunteered onsite, including more than 30 Providence physicians and residents; more than 25 nurses and nurse practitioners; four pharmacists; plus dentists and dental students, other caregivers, patient navigators, foot washers, parking attendants and security officers.

All services were provided free and no insurance was required. People were seen on a first come, first served basis until the end of Mission day. A second Medical Mission is planned for May 2016.
COMMUNITY BENEFIT

PROVIDENCE CARE OF THE POOR

TOTAL $19,841,000

CATEGORY I FY 2015 $3,400,000
Traditional Charity Care: Includes healthcare services provided to persons with inadequate resources because they are uninsured or underinsured.

CATEGORY II FY 2015 $8,554,000
Unpaid Cost of Public Programs: Represents the cost of public programs for the poor that exceeds reimbursement of Medicaid and other public programs.

CATEGORY III FY 2015 $3,720,000
Programs for Persons Who are Impoverished: Includes costs incurred for programs not directly related to health care that benefit those who are impoverished.

CATEGORY IV FY 2015 $4,167,000
Community Benefits: Includes community benefit programs and services for the general community, including health promotion and education, health clinics and screenings.

FINANCIAL REPORT

STAFF INFORMATION

FISCAL YEAR 2015
Associates (excluding physicians) 2,173
Full-time employees 1,947
Physicians 116

STATISTICS

FISCAL YEAR 2015
Discharges (total, including Carroll Manor, excluding newborns) 11,013
Newborn Births 2,116
Total Surgical Cases
   Inpatient 2,584
   Outpatient 8,054
Emergency Room Visits 50,322
Total Available Beds 408

FINANCIAL INFORMATION

FISCAL YEAR 2015
Operating Revenue $239,206,000
Operating Income/(Loss) ($9,736,000)
Top Docs Recognition
This year 25 members of the Providence medical staff from 14 specialties were chosen by their peers to be honored as Top Docs for 2015 in the September issue of The Washingtonian magazine. Photo (left to right): Neal M. Kurzrok, MD, Neurology; Joseph A. Quash, MD, Interventional Cardiology; Inder M. Chawla, MD, Rehabilitation; Abdul Q. Ahad, MD, General Surgery; Michelle Roett, MD, Family Medicine; Marc E. Rankin, MD, Orthopaedics; Gautam Siram, MD, Orthopaedics; Arthur N. West, MD, Gastroenterology; Cheryl M. Burgess, MD, Dermatology; Abbas Motazed, MD, Endocrinology; and David G. Moore, MD, Neurology.

Not photographed: Salim Aziz, MD, Cardiology; Jeffrey A. Becker, MD, Cardiology; Elwin G. Bustos, MD, Nephrology; John F. Dombrowski, MD, Pain Management; Cameron M. Ghafoori, MD, Ophthalmology; Regina M. Hampton, MD, General Surgery; Aroti Hegde, MD, Nephrology; Rhani N. Herzfeld, MD, Neurology; Leslie W. Kingslow, MD, Pulmonology; Gerard R. Martin, MD, Cardiology; Octavius D. Polk, MD, Pulmonology; Craig A. Sable, MD, Cardiology; Robert H. Wilson, MD, Hand Surgery; and Vincent Winkler Prins, MD, Family Practice.

Providence’s Mammography Center is accredited by the American College of Radiology and certified by the Food and Drug Administration.

The Commission on Cancer acknowledged Providence’s Cancer Program with its Approval Award for Three Years with Commendation as a Teaching Cancer Program.

Providence was awarded the prestigious American Diabetes Association Education Recognition Certificate for its quality Diabetes Self-Management Education Program. The ADA believes this program offers high-quality education that is an essential component of effective diabetes treatment.

The Sleep Disorders Institute at Providence has now received accreditation by the American Academy of Sleep Medicine.

The Primary Stroke Center at Providence has been re-certified by The Joint Commission and provides our stroke patients with the most efficient, specialized care in the area.
$1,000,000 +
Mr. Richard Teske* and Mrs. Judi Teske
Department of Health & Human Services
Government of the District of Columbia, Office of Aging

$500,000 +
Joslin Diabetes Center

$250,000 +
The Catholic University of America
Estate of Charles Henry Watts
Susan G. Komen Breast Cancer Foundation

$100,000 +
Archdiocese of Washington
District of Columbia Department of Health
Ms. Amy E. Freeman
Gilead Sciences, Inc.
The George Washington University
Lamajak, Inc.
Alexander & Margaret Stewart Trust

$50,000 +
Anonymous
CareFirst BlueCross BlueShield
Georgetown University

$25,000 +
American Hospital Association
The Boozato Group
Walter Brownley Trust
Mr. Michael A. Conley and Mrs. Joan C. Conley
Eagle Bank Foundation
Everest Edwin Foundation
Gallagher, Evelius & Jones LLP
Ms. Karyn Greenfield, Esq.
Dr. Francisco Hoyos and Mrs. Clara Garcia
Janssen Pharmaceuticals, Inc.
James M. Johnston Trust
KPMG, LLP
Mary’s Center for Maternal and Child Care
Medstar Health
Dr. Muhammad Shibli and Mrs. Rana Wahby
Albert L. and Elizabeth T. Tucker Foundation
Mrs. Marty Tuohy and Mr. Mark H. Tuohy, III

$10,000 +
Aetna
Andreas Foundation
Ascension Health, Inc.
Assurant, Inc.
Bank of Georgetown
Mrs. Joy Baxt and Mr. Leonard J. Baxt
B.F. Saul Company
Ms. Gloria Bohan
The Business Side, Inc.
Capital One Services LLC
Clark Charitable Foundation, Inc.
Ms. Lucy M. Cohen
Dental Professional Associates
Mrs. Cherrie Doggett
Farrell & Gunderson
Friend of Providence
Sister Sandra Goldsborough, D.C.
Lillibridge Healthcare Services
March of Dimes
Dr. Marcy J. Oppenheimer and Dr. Joseph J. Neale
Mr. and Mrs. William J. Page
PFC Associates, L.L.C.
Ms. Linda Rabbitt

* deceased

1861
Four Daughters of Charity arrive from Emmitsburg to establish Providence Hospital, which is chartered by President Abraham Lincoln in 1864.

Providence remains the longest continually operating hospital in Washington, D.C.
Drs. Edward A. and Frances E. Rankin
Dr. Shadi Soufi
Mr. Steve Strazzella and Mrs. Christina Strazzella
Unity Health Care, Incorporated
Mrs. Beth L. Veihmeyer and Mr. John B. Veihmeyer
Mrs. Karen N. Walker and Mr. John M. Walker
The Whiting-Turner Contracting Co.

$5,000 +
Dr. and Mrs. Mowaffak Al-Hamad
Anonymous
Mrs. Elsie Bergamini
Mr. and Mrs. Gerald J. Carlson
Catholic Health Association
CEP America
Mr. Daniel K. Cumberland
District of Columbia Breastfeeding Coalition Inc.
Mrs. Elaine Doggett
Rev. Msgr. John J. Enzler
Mr. and Mrs. Kevin Fitzgerald
Dr. Laura Fox
Francis J. Collins Funeral Home
Drs. Arthur L. and Marinela T. Macaraeg
Ms. Kathleen Malloy and Mr. Richard Hodgson

Mr. Chris Matthews and Mrs. Kathleen Matthews
Dr. Mejebi Mayor and Mr. Lucky Mayor
Medtronic Inc.
Metropolitan Medical Systems Corp.
Millennium Surgical Group, LLC
Ms. Mary Ella Payne
Mrs. Bonnie Phipps
Drs. Thomas and Esther Pinder
Potomac Center for Medical Education
Dr. and Mrs. William J. Strudwick
Mr. Reginald A. Taylor
Ms. Vanena Wilmot and Mr. David Wilmot

$1,000 +
Access Demolition
Mr. and Mrs. John A. Albright
AmeriHealth Caritas District of Columbia
Bank of America Merrill Lynch
Bard Peripheral Vascular
Mr. Robert W. Barnes
Mr. and Mrs. Kevin B. Belford
Mr. Robert S. Bennett and Mrs. Ellen Bennett
Bill Page Honda
Boehringer Ingelheim Pharmaceuticals, Inc.
Boies, Schiller & Flexner, LLP
Dr. Jose Bordon
Dr. Ashaki Brown
Miss Bernadette A. Budde

Providence tends to thousands of wounded soldiers and civilians during the Civil War. And then, in 1882, we erect the area’s first surgical amphitheater.

In 1895 Providence opens the first contagious ward in Washington, D.C. at the request of city officials.
Providence establishes itself as a teaching hospital in the late 1880s, inaugurating its first three-year nursing program in 1894 and offering graduate medical teaching programs as well.
Providence stays on the cutting edge of surgical care, with early use of x-ray to locate a bullet in a patient’s thigh in 1896.

In 1908, Dr. Thomas Sim Lee, a pioneering cardiologist, opens Washington’s first heart clinic at Providence.
In the 1950s, Providence is moved to its present location on 12th and Varnum Streets, Northeast, on the former site of a potato farm. The opening ceremony takes place in 1956.
IBL Consulting Group
Mr. Robert G. Jackson
Ms. Dolores D. Jackson
Dr. Saied Jamshidi
Dr. Tahereh Jamshidi
Mr. Brian Janovitz
Dr. J. Michael Joly
Ms. Jacqueline Jordan
Mr. Thomas Joss
Mr. Michael F. Kelleher
Dr. Mary Elizabeth Kenel
Mrs. Dorothy T. Kent
Konopaske, Ferrig & Assoc.
Ms. Philine R. Lachman
Mrs. Purnell Lawrence
Dr. Natasha Lee
Mr. and Mrs. Ronald T. Winiewicz
Mr. Thaddeus Lindner
Mrs. Annie Lowry
Ms. Emily A. Mahony
Ms. Pearline Marks
Maryville Technologies
Mr. and Mrs. Tim Matthews
Mr. Daniel M. McCarthy
Dr. Erica L. McClaskey
Ms. Jacqueline McCutcheon, R.N.
Dr. Kristen McDay
Mr. and Mrs. Thomas McHugh
Ms. Elizabeth Meers
Dr. Mary C. Melancon

John T. Miller, Jr.
Ms. Helen H. Mitchell
Ms. Simone Montoute
Dr. Abbas Motazed
Mr. and Mrs. John K. Mullins
Mr. and Mrs. Joseph A. Murphy
Mr. Michael Murray
Mr. and Mrs. Mike Ness
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Ms. Andrea O'Brien
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Dr. James Oliver
Ms. Susan O'Neill
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Ms. Emma Pearson
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Ms. Leonora A. Robinson
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TEK Systems
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Mr. James C. Torrence
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Mr. and Mrs. Paul Vitale
Ms. Priscilla H. Wallace
Mr. James J. Wasel
Mr. & Mrs. James H. Williams
Mr. Ricardo Woolery
Mr. Jeffrey W. Wright

Providence receives the “Modern Hospital of the Year Award” from the “Modern Hospital” magazine when it opens. In the 1970s, further expansion is undertaken and a new entrance is added to the hospital.
MISSION

Rooted in the loving ministry of Jesus as healer, we serve all persons with joy, care, and respect, giving special attention to persons who are poor and vulnerable. Our Catholic health ministry improves the health of individuals and of our community with compassion and justice.

The Providence campus continues to grow to meet the needs of an expanding community with a Center for Joint Replacement (2012), a state-of-the-art MRI Center (2013), and cutting edge Emergency Care Center (2014).
VALUES

• Service – generosity of spirit to all, especially for persons most in need
• Reverence – respect and compassion for the dignity and diversity of life
• Integrity – inspiring trust through personal leadership
• Wisdom – integrating excellence and stewardship
• Creativity – courageous innovation
• Dedication – affirming the hope and joy of our ministry

As this report is going to press, Amy E. Freeman accepted a national Ascension leadership position as president and CEO of Ascension Community Health. Duane Erwin, JD, FACHE, is acting as interim president and CEO for Providence Health System, as Bonnie Phipps and the Ascension team launch a national search for a new Providence leader. Duane comes to Providence with deep experience at the executive level having served as president and CEO at four other healthcare institutions including a faith-based system like ours.
Boards of Directors

Providence Health System
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Sister Mary Bader, D.C.
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